

ALYESKA PIPELINE SERVICE COMPANY

2025

SUSTAINABILITY
REPORT



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MISSION:

Move oil in a safe, reliable, and responsible manner for our customers, employees and other stakeholders.

VISION:

We are the premier midstream operating company, delivering TAPS 100.

TAPS Ownership

A consortium of companies owns the Trans Alaska Pipeline System (TAPS). Alyeska Pipeline Service Company acts as TAPS' operator on behalf of the three TAPS owner companies. Currently, TAPS ownership and percentages are:

49.1069%

HARVEST
ALASKA, LLC

29.6102%

CONOCOPHILLIPS
TRANSPORTATION
ALASKA, INC.

21.2829%

EXXONMOBIL PIPELINE
COMPANY, LLC

A Message From John Kurz



The past year on the Trans Alaska Pipeline System was marked by momentum, innovation, and milestones, even as we faced moments that tested our resilience, asked more of our people, and required us to adapt quickly. Those challenges sharpened our focus and grounded us on what matters most, and this is not changing on TAPS: our shared and unwavering values and goals as we work together toward our vision of TAPS 100.

In 2025, the Alyeska Pipeline Service Company team showed up – with commitment, professionalism, and a belief in our mission. This culture of safety, reliability and pride delivered a year marked by innovation and achievements that position us well for what's ahead.

The steady confidence that defines the team was out in force in June when we hosted Energy Day at Pump Station 1 on the North Slope. With just two weeks to prepare, our teams stood up the infrastructure and walked down the details of the largest gathering at the remote station since TAPS start-up nearly 50 years ago. We hosted dignitaries, members of the President's cabinet, elected officials, and North Slope workers. This spirited demonstration showcased our pipeline and people with buoyant optimism for what's to come. Months later, we celebrated a historic operational milestone: TAPS moving its 19 billionth barrel of oil.

In 2026, we will be in our 49th year of operating TAPS in the 49th state; just around the corner in 2027 awaits the 50th anniversary. It's an incredibly exciting time to be a part of Alyeska Pipeline's legacy, and we thank you for your support and trust as we move forward together.

John Kurz

*President and CEO
Alyeska Pipeline Service Company*



John Kurz, Alyeska's Executive Leadership Team, and TAPS Owners' representatives celebrate reaching the milestone of TAPS moving its 19 billionth barrel in 2025.

GOVERNANCE

Alyeska Management System Improves Internal Work, Reaches National Standards



In 2025, Alyeska continued to take action to strengthen safety culture and stewardship across operations via the Alyeska Management System (AMS). Guided by the principles of continuous improvement, the focus was on simplifying processes, enhancing accountability, and integrating data-driven decision-making.

Key milestones included updating foundational governance documents to clarify roles and responsibilities and automating performance reporting. These improvements ensure that our operations remain aligned with industry best practices, including the American Petroleum Institute (API) Recommended Practice (RP) 1173, Pipeline Safety Management Systems.

API completed an external assessment of Alyeska's management system program against API RP 1173 and noted strong support from leadership, that many elements aligned with the Recommended Practice, and that Alyeska is making good progress with continuous improvement.

To support engagement and learning, additional training resources were achieved to connect workers with the management system. Technology enhancements, such as dashboards and improved reporting tools, provided greater visibility into performance metrics and lessons learned.

These efforts reflect Alyeska's dedication to sustainability – building a culture of safety, accountability, and continuous improvement.



COMPLIANCE

TAPS is highly regulated, and on a daily basis, Alyeska works closely with local, state, and federal agencies to ensure compliance with applicable laws and regulations.

18

agencies that oversee TAPS

~150

days in 2025 when agencies performed TAPS surveillance/inspection

62

Alyeska received compliance notices from regulatory agencies summarizing the outcome of inspections and surveillances on TAPS.

47 satisfactory inspections

15 unsatisfactory inspections

3 inspections contained findings that were higher severity; all others were low severity or corrected on the spot.

439

letters and requests for information received from regulatory agencies

655

letters sent from Alyeska to regulatory agencies



SAFETY, HEALTH AND SECURITY

SPOTLIGHT

Tank Demolition Removes Risk from Valdez Tank Farm

Out of service for more than a decade, Ballast Water Storage Tank 92's continued presence at the Valdez Marine Terminal presented an escalating safety concern. Snow shedding from the tank's roof created potential hazards to people, nearby in-service assets, and operations within the active tank farm. In response, Alyeska senior leadership took action in 2025, approving the tank's demolition to remove the risk, reflecting the company's commitment to proactive safety management and responsible asset retirement.

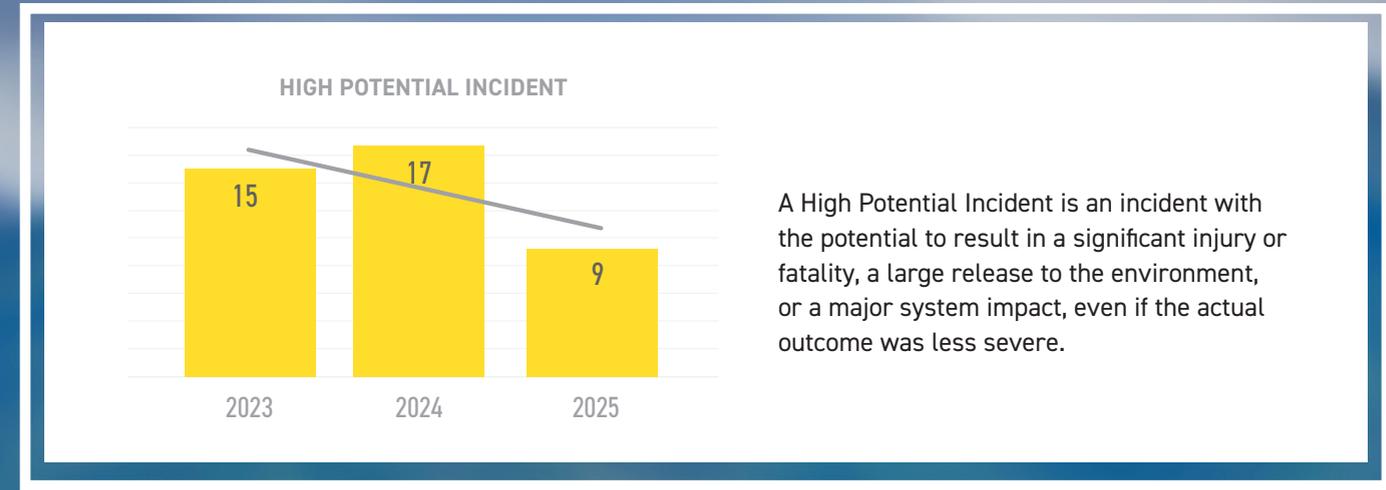
The 55-foot high, 250-foot diameter tank contained 64 internal support columns and sat just 30 feet from an in-service tank, placing a premium on careful planning, sequencing, and environmental protection. Months of preparation focused on safety for TAPS workers, safeguarding the secondary containment liner, maintaining access within an active process area, protecting wildlife, and ensuring safe waste and scrap handling.

Alyeska's Systems Integrity engineers developed a detailed work package and the Campaign Maintenance team created the implementation plan and engaged with contractors. TAPS contractors provided support, including demolition activities, tank cleaning and waste handling, and electrical, piping and field services. Teams thoroughly cleaned heavy equipment prior to site entry, and placed aggregate fill to protect liner systems and enable safe equipment movement.



Throughout demolition, wall and roof sections were pulled inward and away from adjacent infrastructure. More than 180 column sections were cleaned, processed, and documented prior to disposal, with continuous coordination between contractors and Valdez Marine Terminal Environmental and Safety teams. Barges transported scrap steel in partnership with the City of Valdez, reducing public road risk and costs.

Crews completed the demolition in approximately 90 days without environmental incidents, reinforcing Alyeska's commitment to disciplined execution, strong safety oversight, and proactive risk reduction.



A High Potential Incident is an incident with the potential to result in a significant injury or fatality, a large release to the environment, or a major system impact, even if the actual outcome was less severe.

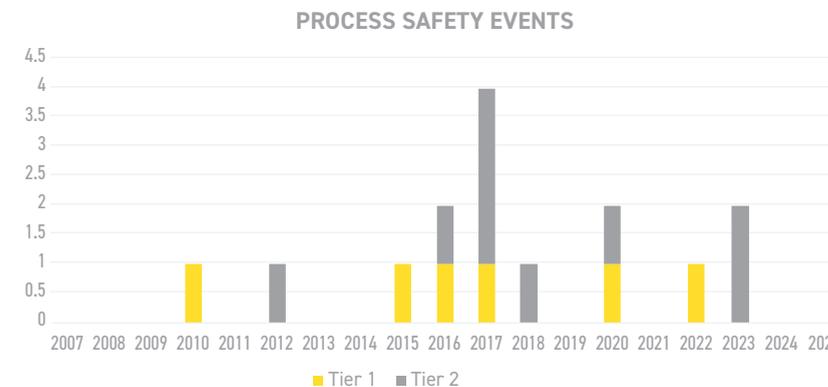
Safeguards

TAPS workers respect, value, and protect the health, safety, and security of coworkers, communities, Alaska's environment, and TAPS assets.

Workers are empowered to Speak Up, Step Up and stop work if a potentially unsafe condition arises. Procedures are in place to examine and address behaviors and at-risk conditions that can lead to incidents, including personal injuries, process safety events, environmental impacts, and business losses.

A comprehensive safety program built on best practices identifies, evaluates, mitigates, and manages risks. The program also ensures compliance with applicable legal and regulatory requirements.

Alyeska's Cybersecurity program helps the company safely innovate and achieve operational excellence while managing cyber-related risks.



0 SIGNIFICANT INJURY OR FATALITY (SIFS) IN THE LAST 7 YEARS

INTEGRITY

SPOTLIGHT



BEFORE



AFTER

Pingo Motivates Unique Structural Support Work on TAPS

For many years, an ice-cored hill – known as a pingo – in the permafrost-heavy environment near the Jim River north of the Arctic Circle and Pump Station 5 challenged TAPS system integrity. This created possible pipeline instability due to creep movement in the ice and thaw settlement.

To protect the pipeline, Alyeska reinforced and replaced structural support members. TAPS teams took action and solved the pingo problem. In addition to protecting long-term mainline integrity, the safe and successful completion of the work also provides reliable and climate-resilient support, reduces maintenance costs, simplifies the system, and supports the TAPS 100 vision.

Pingo thawing results in permafrost degradation and the surrounding ground settled more than 6 feet. A nearby migrating river channel also

threatened to expose the pingo's massive ice core, which could undermine the vertical support member (VSM) system.

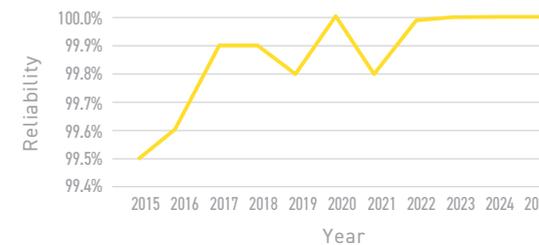
Replacing and reinforcing TAPS infrastructure to address the pingo's impacts presented unprecedented geotechnical challenges amid multiple flooding conditions. But a large, integrated engineering and field team leveraged real-time mechanical modeling, technology and tenacity to implement structural and innovative solutions, including the placement of the first-ever anchor re-support on TAPS. The new anchor, designed for added stability and resistance to external forces, was reset in the center of the pingo.

The team also retired 12 thermal VSMs and 28 heat pipes, replacing them with 14 non-thermal, deep-driven VSMs in thaw-stable soils for long-term reliability. The new support system is entirely non-thermal and designed to resist future pingo thawing.

The Integrity of TAPS

Integrity is a cornerstone of work and culture at Alyeska. Integrity defines how we act and the dedication we bring in maintaining TAPS. Integrity is even celebrated internally with our highest employee recognition honor, an Atigun Award, which can go to individuals, teams or projects. Integrity is demonstrated by high reliability of TAPS operations year over year.

TAPS PIPELINE RELIABILITY, 2015-2025



Pipeline reliability is a measure of how well a pipeline system performs its intended function without failure or interruption. TAPS reliability is calculated using the total number of barrels deferred due to a throughput disruption (planned or unplanned maintenance or operational incidents) as a percentage of the total throughput.

The integrity of TAPS is maintained through rigorous inspection, monitoring, and maintenance programs led by dedicated teams. The Integrity Management team on TAPS monitors and responds to threats to mechanical integrity, such as corrosion, and civil integrity threats, such as flooding and ground movement. Our teams continuously innovate to ensure safe and reliable operation of TAPS, adapting to evolving challenges such

as thawing permafrost. The VSM work at Jim River Pingo is one recent example.

While managing TAPS integrity in 2025, Alyeska:

- Completed 16 excavations to proactively mitigate corrosion and extend operation life of the mainline and fuel gas line.
- Replaced 12 VSMs to sustain structural integrity.
- Hauled 65,000 cubic yards of rock to provide river training structures and bank protection that help sustain the natural setting of the rivers and floodplains.
- Conducted out-of-service inspections of two crude oil storage tanks at Pump Station 1 and Valdez Marine Terminal.

TAPS Maintenance

Sound integrity, in combination with precision planning to minimize maintenance windows, is paramount to delivering high reliability.

In 2025, Alyeska employees and TAPS contractors conducted:

4 SCHEDULED MAINTENANCE SHUTDOWNS

Critical maintenance items were performed in shorter timeframes because Pump Station 1 (PS01) crude storage was limited without prorotation or operational upset. PS01 is equipped with two above-ground storage tanks, one of which was out of service for inspection.

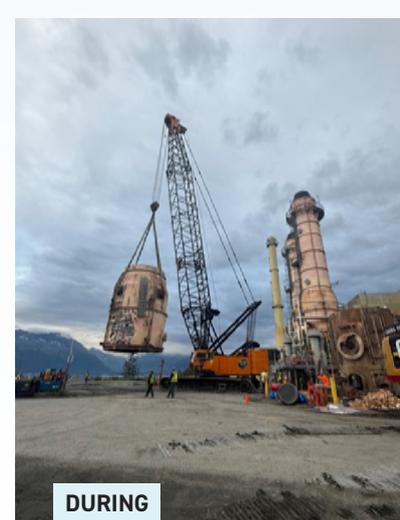


The Operations Center and other structures were removed from Berth 1.



BEFORE

Before demolition, A Incinerator was disconnected from piping and other surrounding appurtenances.



DURING

The incinerator was cut into four large segments which were removed individually by a large crane.



AFTER

Removal complete, crews will install the replacement vapor combustor in its place in 2026. B Incinerator will be demoed in 2026.

INNOVATION

SPOTLIGHT

Modernizing the Valdez Marine Terminal

Alyeska made significant progress modernizing the Valdez Marine Terminal (VMT) during the summer of 2025, advancing projects that strengthen safety, reliability, and environmental performance while preparing the facility for decades of future operations. Across the 1,000-acre terminal, teams removed major structures, inspected critical assets, and upgraded legacy systems.

The heavy, and in some cases historic, workload was completed with an unwavering focus on safety. Alyeska staff and TAPS contractors executed more than 30,000 hours of work with no major spills, process safety events, or recordable incidents, reflecting disciplined execution and strong collaboration across operations, maintenance, engineering, and contractors.

Demolishing A Incinerator proved a major milestone. It's the first of three aging units in the Power Vapor complex to be removed from service; B will be demoed in 2026, while C will remain standing. A Incinerator, long a prominent part of the VMT skyline, was taken out of service as part of a broader vapor management strategy designed to improve safety, reliability, and reduce emissions. Its replacement – a modern vapor combustor scheduled to arrive in 2026 – ignites automatically, which allows for remote operations during startup, and operates on demand rather than 24/7.

Modernization efforts also targeted critical infrastructure supporting vapor control and energy efficiency. The VMT vapor system automatically and preferentially routes vapors to boilers, using the gas to generate steam and power before routing any remaining volumes

to incinerators for destruction. Upgrades to boiler burners and associated piping reduces hydraulic restrictions, burning more low BTU waste gas in the boilers. This reduced diesel consumption and minimized the amount of gas sent to incinerators.

These vapor management improvements are expected to reduce diesel use by approximately 1 million gallons per year, delivering significant fuel cost savings and lowering greenhouse gas emissions. In future years, additional gas flow to the boilers could also generate power for export to Copper Valley Electric Association through the existing electrical interconnection, further offsetting diesel fuel usage and bringing additional stability to the local power grid.

In parallel, Alyeska completed a comprehensive internal inspection and recoating of the East Tank Farm crude oil Tank 5, along with the first-ever

in-line inspection of underground piping feeding the tank, enhancing integrity and reducing long-term risk. Loading Berth 1, long out of service, got a facelift this summer as crews removed its Operations Center and other structures on the floating platform. The changes will facilitate snow removal and make eventual berth removal easier.



SCAN THE QR CODE TO WATCH A TIME-LAPSE VIDEO OF THE A INCINERATOR DEMOLITION



WORKFORCE

TAPS Reaches 19 Billion Barrels Milestone

The 19 billionth barrel of Alaska North Slope (ANS) crude began its journey down TAPS from Pump Station 1 in Prudhoe Bay at approximately 1 a.m. Wednesday, Sept. 17, 2025.

“An often-referenced quote from the TAPS construction era goes, ‘They didn’t know it couldn’t be done.’ In that spirit, this once-improbable milestone for TAPS was made reality by the proud pipeline people at Alyeska and our contractors who operate TAPS safely and reliably,” said John Kurz, Alyeska’s President & CEO. “This moment also honors countless individuals and organizations that continue adding to the iconic infrastructure’s legacy, as well as Alaska’s residents and leaders and the state’s hardworking oil and gas industry.”

Since TAPS start-up on June 20, 1977, and the subsequent departure of the first tanker from the Valdez Marine Terminal on July 28, 1977, the pipeline has transformed Alaska as it delivered the state’s core economic driver: oil from Alaska’s North Slope. ANS crude transported by TAPS has generated an estimated \$180 billion in revenue to the State of Alaska.

TAPS moved its billionth barrel on January 22, 1980. The 18 billionth barrel started down TAPS on Dec. 6, 2019.

“As we celebrate this operational landmark and look forward to the 50th anniversary of TAPS operations in 2027, we remain focused on the long-term future

of TAPS,” added Kurz. “We’re encouraged by the momentum and innovation embodied in work around the North Slope, where production is increasing at existing fields, game-changing projects like Pikka and Willow are coming online imminently, and bold new exploration and development efforts are continuing. That work, paired with an environment of support and action from federal and state energy policy leaders, has us focused on TAPS 100 and many more milestones ahead.”

A series of photos of staff and contractors celebrated the milestone internally and on social media, with teams proudly showing off a 19 billion barrels banner in their unique workplaces across Alaska.



WORKFORCE

SPOTLIGHT



Forest Masters and the Future of TAPS Security

At the annual Alaska Federation of Natives, Alyeska's Alaska Native Program provides an update on its Section 29 commitments by spotlighting Alaska Native employees. Below is a summary of this year's profile.

Protecting 800 miles of TAPS infrastructure and facilities in an increasingly complex security landscape requires vigilance, innovation and boots-on-the-ground, eyes-in-the-sky surveillance. Alyeska Security Systems Administrator Forest Masters feels that responsibility deeply, professionally and personally.

Forest operates at the intersection of physical and cybersecurity and her work reflects a convergence of the past, present and future of those fields. She is safeguarding critical infrastructure through advanced technologies such as electronic surveillance systems, alarms, smart card access and integrated emergency response tools.

Collaboration is central to her success, translating complex technical concepts into

practical field solutions, which facilitate faster and smarter security responses. The team-first approach has earned her respect across disciplines and recognition as a rising leader.

Forest's path is shaped by family and seizing opportunities. Her father and uncle both served in TAPS security. She also leveraged Alyeska's Building Foundations for Excellence Program to land on Alyeska's Cybersecurity team, where she built professional confidence, sharpened her skills, and secured a permanent role.

Guided by mentorship and curiosity, and grounded in cultural pride and tenacity, Forest sees her work as part of something bigger.

"The different pathways that you can join at Alyeska have been wonderful, and it's allowed Alaska Natives to carve out a spot for themselves, which is inspiring," said Forest.

"I have a lot of pride in being a part of the Alaska Native community and working for Alyeska Pipeline."

SCAN THE QR CODE
TO WATCH ALYESKA'S ALASKA FEDERATION OF
NATIVES VIDEO PROFILE OF FOREST MASTERS



Alyeska's Workforce

Alyeska fosters an environment of inclusivity so that all TAPS workers experience a workplace where collaboration and cultural intelligence are reinforced and supported. Alyeska strives to make diversity and inclusion a strong part of everything we do – from how we attract and hire talent, to how we commit to working with, and treating each other on TAPS.

Total Jobs	Employment by EEO Categories	Female		Minority	
		Target	Actual	Target	Actual
24	Executive/Sr. Level	29%	29%	21%	17%
86	First/Mid Level	32%	37%	20%	24%
293	Professional	24%	37%	24%	34%
20	Technician, Lab	10%	30%	10%	30%
28	Administrative Support Workers	78%	61%	34%	50%
224	Craft Workers, Tech	3%	6%	49%	43%
675	Total Employees	20%	27%	32%	36%

Note: Some employees are represented in more than one group, i.e. women and minority. The minority group includes men and women.

Local Hire

- 94 percent of Alyeska employees are Alaska residents.
- The remaining 6 percent of employees live in 15 other U.S. states.

Alaska Native Program

Percent of workforce that is Alaska Native
(includes credits for contributions to workforce development)

	2023	2024	2025
Alyeska	25.9%	25.4%	25.5%
Contractors	20.7%	22.3%	20.5%
Combined	23.3%	23.9%	23.1%

In 2025, Alyeska's Alaska Native Program distributed \$564,635 to 18 partner organizations and \$46,000 in sponsorships to seven partner organizations.

Tank Cleaning Efficiencies Reduce Work and Waste, Improve Savings and Stewardship

The periodic cleaning, inspection and repair of crude oil storage tanks is an essential maintenance task at Alyeska's Valdez Marine Terminal.

After the initial drain-down of crude oil from a tank, waxy solids that remain must be removed before more detailed cleaning and inspection begins. This lengthy process – called bottoms processing – generates significant volumes of solids, resulting in additional time and cost for processing and disposal.

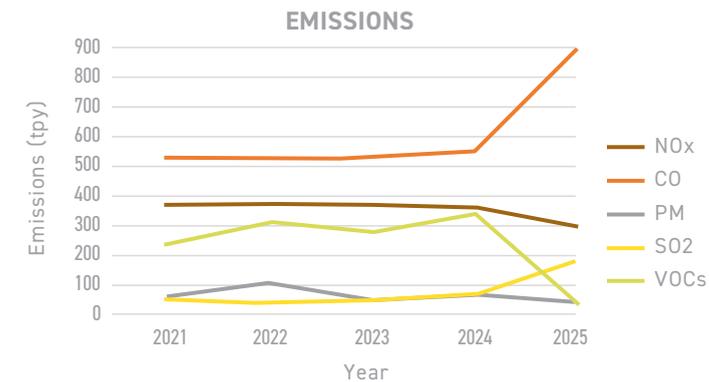
In 2025, Alyeska's System Integrity personnel worked with the Operations Control Center and Operations teams to develop an aggressive program to reduce tank bottoms and decrease internal confined space entry cleaning hours, costly processing time, and operational expenses.

The TAPS team recognized the need for a more sustainable and cost-effective process; so they developed an aggressive crude oil recirculation and flushing program, "exercising" the tank multiple times prior to initiating a standard drain-down. The tank bottoms were blended in the crude oil stream by intrushing crude oil between tanks, which rapidly dropped the tank volume directly as it moved to tanker vessels. Mobilizing those solids created more product to transfer with the outgoing crude oil, with less left behind for processing.

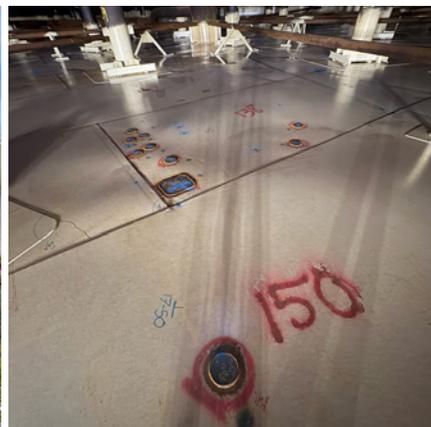
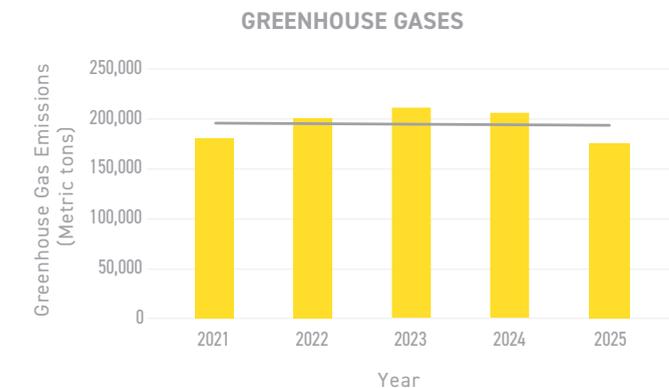
The result: enhanced product recovery and reduced waste volumes. The most recent tank cleaning in 2023 resulted in 327 cubic yards of waste; the total for 2025's work was 19 cubic yards. This cut costs by more than \$100,000, and reduced labor hours. The team calls the process a success and plans to augment and apply it on future tanks. By adopting aggressive crude oil recirculation and flushing, Alyeska not only cut operational costs but also improved environmental stewardship and resource efficiency.

Energy and Emissions

Emissions produced on TAPS are primarily influenced by operational requirements. With a projected increase in pipeline throughput anticipated in 2026, emissions could rise. Nevertheless, technological advancements and modernization of legacy equipment – such as power boiler burner upgrades and the ongoing replacement of waste gas combustors at the Valdez Marine Terminal – are expected to substantially reduce fuel consumption and, consequently, emissions. These innovations throughout TAPS will contribute to an overall reduction in emissions and support progress towards achieving the TAPS 100 objective.



Carbon monoxide (CO) emissions were higher in 2025 due to a temporary decrease in demand on pump station turbines during the summer. The higher the demand on turbines, the lower the CO emissions.



ENVIRONMENT

Spill Prevention, Reporting and Environmental Accountability

Spill prevention and responsible reporting remain cornerstones of Alyeska’s environmental stewardship. The organization’s approach blends rigorous engineering practices with accountability to communities and state and federal stakeholders. Pipeline and facility surveillance, advanced leak detection systems, and thoughtfully engineered site protections – like containment structures, berms, and dikes – create a strong foundation for preventing releases, especially in sensitive environments.

That foundation is reinforced through comprehensive contingency plans and regular drills that keep response teams sharp and ready. Close coordination with regulatory agencies ensures that when incidents do occur, they are managed swiftly and effectively.

Regulatory standards define what constitutes a “reportable” spill: any petroleum or chemical release to water; more than one gallon to land; more than 55 gallons to containment; and crude spills greater than five gallons from regulated sources. In practice, the commitment extends further. Monthly spill logs submitted to agencies include all spills and cleanup activities, down to a single drip to land, reinforcing Alyeska’s culture of transparency.



Performance in 2025 continued a long-term trend of improvement, demonstrating progress toward Alyeska’s goal of zero preventable spills. Highlights include:

- All spills were cleaned up with no lasting environmental impacts.
- There were no spills from crude process systems.
- No crude oil releases reached land or water.
- The five-year streak of zero crude spills over five gallons from regulated sources continued.
- Both annual spill volume and reportable spill counts remained below five-year averages.

These results underscore a sustained commitment: protect Alaska’s environment, continually improve, and hold the organization to a standard that reflects the importance of the land and waters it operates within.

Alyeska’s Code of Conduct commits all TAPS workers to protect fish and wildlife along TAPS. This commitment includes minimizing environmental impacts to air, water and habitat. These responsibilities and expectations extend far beyond Alyeska’s Environment team – a group well-versed in best practices and regulations. Every TAPS worker – Alyeska employees and hundreds of TAPS contractors – is held to the same standards, acting as environmental caretakers.



Water Quality

Alyeska does a significant amount of maintenance work along the 800-mile pipeline corridor. Wastewater streams from this work include dewatering excavations, gravel pits, and vaults; pressure testing pipe; and storm water.

In 2025, all 24 wastewater streams remained below permit limits and met water quality standards. Pollution was minimized through best management practices, including the use of settling ponds to reduce turbidity and settleable solids.

Fish and Wildlife

- There were no fish, wildlife, or vegetation compliance events in 2025.
- Annual surveillances of fish stream drainage structures (i.e., low water crossings, bridges, block points, and culverts) are conducted to ensure adequate fish passage is maintained.
- 377 fish stream drainage structures surveilled in 2025.
- 357 drainage structures provided adequate fish passage.
- 20 drainage structures, or 5 percent, needed some level of maintenance to meet Alyeska standards. All necessary repairs related to fish passage were completed in 2025.



EMERGENCY PREPAREDNESS

SPOTLIGHT

Upgrading Facilities in Strategic and Sensitive Main Bay

Main Bay is 10 hours by boat from Valdez, disconnected from Alaska roads, and home to one of the five salmon hatcheries in Prince William Sound. For more than 30 years, Alyeska has also used it as a strategic staging station for critical oil spill response equipment to protect the region's ecosystem and economy in an emergency.

More than 5,000 feet of containment and protection boom is housed in nine conexes there, though the structures showed their age after spending decades in remote coastal Alaska weather. In 2025, after years of planning, Alyeska's Ship Escort Response Vessel System (SERVS) staff and key TAPS contractors removed and replaced the old conexes.

In August, a team departed Valdez along with heavy equipment transported by a contractor on a 70-foot landing craft. Once onsite, they carefully unloaded existing spill response equipment and protected it from the elements. They removed old conexes, ferrying them one-by-one to the largest tug in the SERVS fleet, the Ross Chouest. Once all nine were aboard, the Ross Chouest headed back to Valdez.

Teams swapped the retired containers with nine newly built and outfitted units. The tug returned to Main Bay, and the replacement process resumed. Crews delivered each new conex to the beach via the landing craft and then placed each precisely where the previous units stood.

Despite several logistical challenges, teams completed the project on time with zero injuries, zero equipment damage, and zero mechanical breakdowns, a testament to the professionalism and coordination of all involved.

Main Bay

The Alyeska Pipeline Emergency Preparedness and Response (EP&R) team maintains the Oil Spill Contingency Plans and response equipment, and provides training to respond to incidents at the Valdez Marine Terminal, in the waters of Prince William Sound, and along 800 miles of the pipeline. Three contingency plans – the Valdez Marine Terminal (VMT) Plan, Prince William Sound Tanker Plan, and Pipeline Plan – guide and set a framework for oil spill response operations. The EP&R team also tracks and maintains compliance with Federal and State Prevention and Response regulations that are applicable to Alyeska.

The TAPS One Incident Management Team (IMT), comprised of members from Fairbanks, Anchorage and Valdez, conducted two IMT Training Exercises and three IMT Drills with field deployments in 2025.

- The Prince William Sound Shippers Exercise with Polar Tankers (ConocoPhillips) included more than 460 participants from Alyeska and its contractors, Polar Tankers/ConocoPhillips, and state, federal and local partners. This exercise also included a field deployment exercise, with Alyeska demonstrating large vessel decontamination.
- The Valdez Marine Terminal Functional Exercise with field equipment deployment included the VMT Contingency Plan tactics of self-propelled skimmer operations and a skimming system with mini-barge.
- Standalone VMT field deployment demonstrated assembly of the temporary pipeline.
- The TAPS One IMT participated in quarterly command and general staff meetings, qualified individual notification exercises, and IMT callouts tracking the response availability of over 200 IMT members across TAPS.
- Along the pipeline, Alyeska conducted the Dietrich River and Gunn Creek Combined Resource Exercises (CRE), as well as the Minton Creek IMT/CRE with equipment deployments.
- 22 Pipeline Training Academies
- Seven vessel training sessions and one annual source control training session
- Eight Village Response Team training sessions
- Other responses included standing up an IMT for a VIP visit to Pump Station 1, streamlining the process for planning and logistics in the remote and secure work area. An IMT also tracked and prepared to respond to any ash fallout from Mt. Spurr, during elevated levels of seismic activity in the area that would have impacted operations on the pipeline, VMT, and in Prince William Sound, demonstrating Alyeska's ability to scale the Incident Management System to fit different categories of emergency response.

Alyeska led 139 field and IMT exercises in 2025: 77 exercises in Valdez and in Prince William Sound and 62 along the pipeline.

Fishing Vessel Training, conducted in the classroom and on water, was held in the following ports and communities in 2025:

- Valdez
- Whittier
- Homer
- Cordova
- Seward
- Kodiak

The Fishing Vessel Program consists of:

Tier II Vessels available by Hour 24:	189
Tier II Vessels available by Hour 18:	40
Tier I Vessels available by Hour 6:	42
Tier I Vessels available by Hour 1:	4

(Rapid Response)



SOCIAL

Pump Station 1 Hosts Energy Leaders, Grabs International Spotlight

One of the most unprecedented days in TAPS history came on June 2, 2025, as members of the President's Cabinet, foreign dignitaries and others convened for Energy Day at Pump Station 1, hosted by Alyeska President and CEO John Kurz, Pump Station 1 crews, and other Alyeska staff.

Notable guests included U.S. Dept. of the Interior Secretary Doug Burgum, U.S. Dept. of Energy Secretary Chris Wright, U.S. Environmental Protection Agency Administrator Lee Zeldin, U.S. Sen. Dan Sullivan, Alaska Gov. Mike Dunleavy, and dignitaries and oil and gas leaders from the United States, as well as Japan, South Korea, Taiwan, and the Philippines.

From a makeshift stage backdropped by the iconic TAPS Milepost 0, Burgum told a reporter, "What you've had in the background of this shot here is this amazing technological marvel ... celebrating its 48th anniversary. This thing was built in two

years and two months and it's been one of the great gifts of technological innovation that's helped our whole country and helped the world."

With Arctic conditions, safety protocols, logistical challenges, and a 14-day window to plan and execute, Alyeska's Corporate Communications team and partners from across Alyeska delivered an event that showcased Alyeska's commitment to safety and operational excellence, and celebrated Alaska's role in America's energy future.

Through strategic planning and coordination, and employing Alyeska's Incident Management Team structure, every detail was handled with precision, from VIP travel and security to media engagement to on-site rollout.

The results: zero safety incidents, positive national and international coverage, and a powerful platform for energy leaders to champion Alaska's resource potential. The efforts of organizers elevated Alyeska and TAPS on a global stage and honored the hardworking oil and gas workforce who keep energy flowing year-round.

Employee Giving in 2025

- Nearly \$52,500 was donated by Alyeska to organizations as part of its Employee Matching Gift/Volunteer Match programs.
- 65 nonprofits received dollars through the Employee Matching Gift/Volunteer Match programs.

Corporate Citizenship

- Through company-directed dollars, Alyeska donated \$365,000 in 2025 to 88 Alaska nonprofits.
- Of those dollars:
 - \$185,000 went to Anchorage and statewide organizations.
 - \$114,000 went to Fairbanks and Interior organizations.
 - \$66,000 went to Valdez and Prince William Sound organizations.

United Way Campaign

- Alyeska provided a corporate gift of \$180,000 to motivate employee pledges, boosting the campaign to raise more than \$380,000 for Alaska United Way chapters.
- Nearly 100 employees made pledges totaling \$95,000, including 55 at the Leadership Level (\$1,000 or more).
- Approximately \$67,000 was raised from special events organized and hosted by Alyeska staff (bake sales, online auctions, and more).
- The campaign included employee food drives and Day of Caring volunteer activities in Anchorage, Valdez and Fairbanks.

In the Community

Anchorage/Statewide Giving

- Anchorage employees gathered and delivered holiday gifts and clothing curated to the interests and hobbies of 30 children in need who attend Russian Jack Elementary School, Alyeska's long-time School Business Partner.
- Alyeska donated \$10,000 to the American Red Cross of Alaska and the Alaska Community Foundation, which partnered with Alaska Native organizations on the Western Alaska Disaster Relief Fund, to support Western Alaska communities devastated by Typhoon Halong.
- Alyeska donated \$5,000 to 10 Chefs for 10 Causes, a unique event where well-known Anchorage-area chefs represent 10 diverse charities to leverage fundraising efforts. The event raised \$477,567. Recipient organizations included American Cancer Society, the Anchorage Firefighters Association, and Alzheimer's Resources of Alaska.

Fairbanks/Interior Giving

- Alyeska donated \$7,500 toward a longstanding Alyeska match campaign with the Fairbanks Community Food Bank. Some 327 community members donated a total of \$120,097 as part of the drive.
- Alyeska gave \$10,000 to the Fairbanks Children's Museum to fund an outreach van. The van will help connect the organization to families during weekly events and will provide field trip opportunities for children with transportation barriers.

- Alyeska supported a project with Interior Regional Housing Authority's (IRHA) Energy Services to educate communities during IRHA Fire Safety Week. Classes were offered along with safety equipment to increase effective response during fire emergencies.
- Alyeska sponsored multiple projects in 2025 with Our Two Cents Fairbanks, including an annual Children's Book Flood, Showers & Laundry for All, and Helping Women & Children Period. These small initiatives have reach through Interior pipeline corridor communities.

Valdez/Prince William Sound Giving

- Alyeska donated \$10,000 to the Wrangell Institute for Science and Environment (WISE) to purchase a 15-passenger van that will help WISE access about 12 communities spread across hundreds of miles of the Copper River Basin. The van will support delivering reliable education and programming to remote communities.
- Valdez employees teamed up to collect two carloads of grade-appropriate school supplies to be distributed at the school to children of families in need.
- Alyeska donated \$3,000 to the Valdez Food Bank, which assists community members with food distribution and other emergency needs. Valdez employees also held food drives and two shelf-stocking volunteer sessions to support Food Bank operations.
- Alyeska was the headline sponsor of the Advocates for Victims of Violence Women of Distinction Gala. The Valdez event celebrates women who have made significant contributions to their communities.



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